



Coaching of program-management for a global SAP finance project

Company	Realisation - approach	Result
<p>International insurance company in Switzerland</p>	<ul style="list-style-type: none">• Change of meeting structure and meeting calendar• Introduction of management meetings between overall sponsor, line and project directors• Introduction of the role „Independent project advisors“ reporting to the project sponsor and supporting project and senior business management• Managing the overall project risk and issues between project and line organisation on a daily basis solve potential conflicts in time• Creation and implementation of a “transition plan” to prepare the line organisation for project changes• Managing the sign off process of final project results	<ul style="list-style-type: none">• Project results have been delivered as planned.• Go live was successful and line organisation was prepared to take over operations
<p>Initial situation</p>		
<p>In a global SAP implementation project the project governance had to be changed to balance the requirements of the project organisation and the line organization for a successful “go live” and the future operations.</p>		
<p>Task</p>		
<ul style="list-style-type: none">• Coaching of the project sponsor, the project director, the project management as well as the line management until successful „go live“.• GREIFZU ASSOCIATES worked as an „Independent project advisor“ balancing the requirements of the project and the line organisation.		