

Growing together: Integration of securities business of a major German bank into an international universal bank



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Company	Realisation - approach	Result
International universal bank	<p>Concept Phase</p> <ul style="list-style-type: none"> • Team ramp-up with seasoned experts from the bank, GA and other consultancies • Prioritisation of business requirements and concepts • Scope Management in the segment „custodian bank“ – modification of migration scenario • Finalisation of re-migration contract with transaction bank, agreement on re-migration strategy and conceptual design <p>Realisation Phase of Target Platform</p> <ul style="list-style-type: none"> • Specification of target processes • Set-up of test management • Design of test objects, cases and scenarios • Tests of target platform across an eight months time span <p>Migration & Go-Live</p> <ul style="list-style-type: none"> • Migration tests across seven cycles • Set-up of control center organisation • Specification and implementation of cut-over processes • Design of migration runbook (approx. 500 entries) • Management of international trading activities as well as risk and liquidity management over Easter 2011 • Performance of two general dress rehearsals • Post-Migration-Organisation – set-up and management 	<p>Concept Phase</p> <ul style="list-style-type: none"> • All concepts were „in time and quality“ • Experienced team remained stable across project duration • Re-migration contract with transaction bank covered all bank requirements (no CR´s) <p>Realisation Phase of Target Platform</p> <ul style="list-style-type: none"> • Test organisation was successful: all test individuals staffed by the bank, test mgmt. mostly external • All tests completed successfully in time; no gaps which might have caused production deficiencies <p>Migration & Go-Live</p> <ul style="list-style-type: none"> • Highly successful migration quotas in all test cycles • Participation at dress rehearsals and smooth course of events during runbook execution • Successful data migration of 1.4m securities accounts, 3.4m positions as well as further relevant data • Very low number of manual corrections (effort < 30 PT), insignificant number of migration bugs of priority 3 • All cut-over-processes executed according to plan • International trading activities as well as risk and liquidity management reported no negative impact from migration procedures
Initial situation		
Further to the international universal banks decision to acquire a major German bank in 2009, the major German banks business was to be integrated within the initiative „Growing Together“.		
Task		
<ul style="list-style-type: none"> • Programme Management „Joint Platform“: Integration of retail, wholesale and custodian banks business within the module GS-MO (March 2009 – June 2011) • Management incl. Test responsibility • Management of the cross-section projects "Program Test Management", "Go-Live-Management", "Cut-Over-Processes" and "Data Migration" 		